



**COUNTY OF SAN LUIS OBISPO  
FY 2020-21 Budget Goals and Policies  
Budget Balancing Strategies and Approaches  
Board Priorities**

**November 5, 2019**

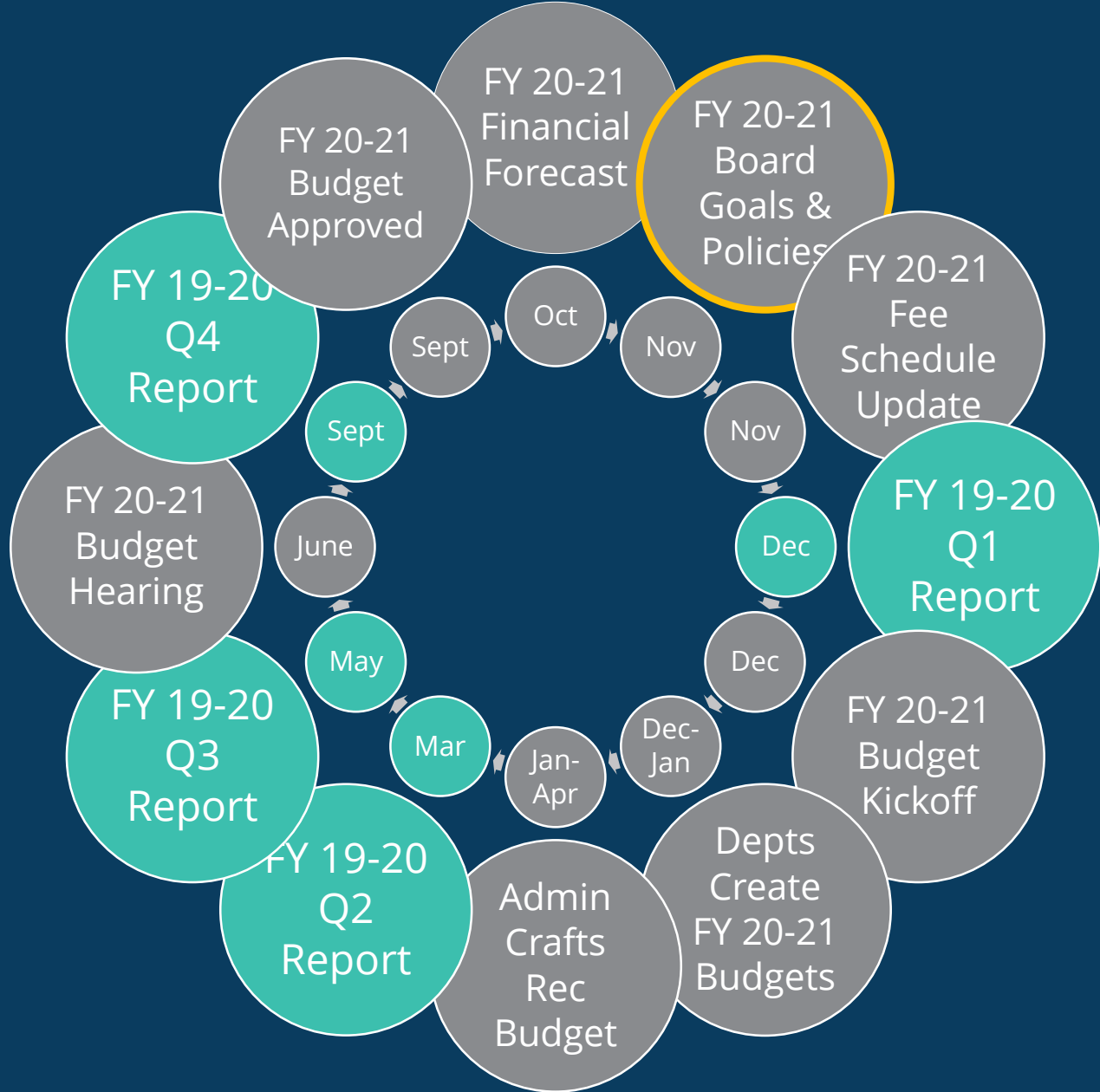
# Agenda

- FY 2020-21 Budget Goals and Policies
- FY 2020-21 Budget Balancing Strategies and Approaches
- FY 2020-21 Board Priorities

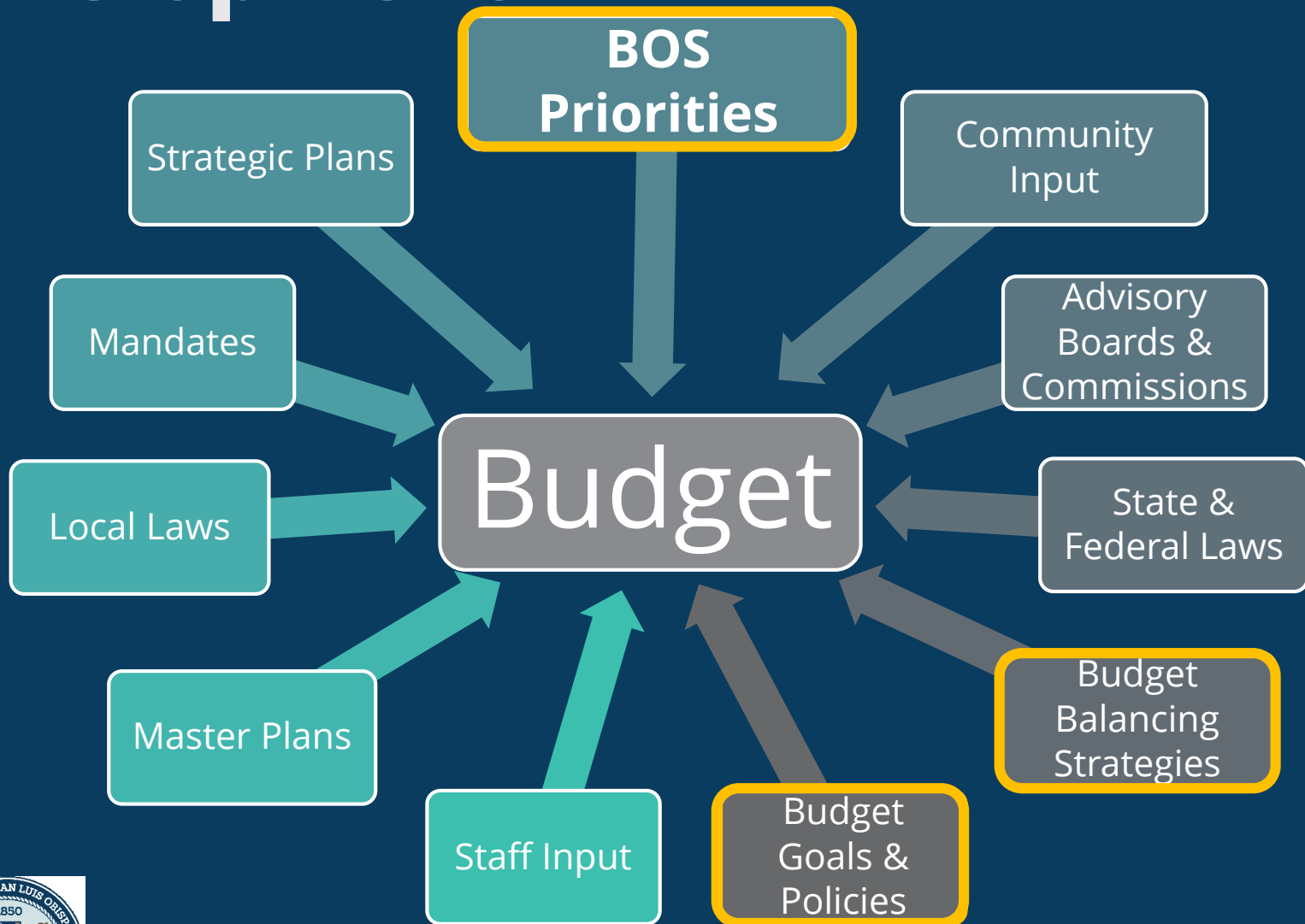


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# Factors Impacting Budget Development



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# Budget Goals and Policies

## Recommended Changes

- Adding:
  - Parks Cost Recovery policy
  - Funding of Independent Special Districts policy
- Revisions to capital projects ranking criteria
- Other non-substantive language clean up



# Budget Balancing Strategies and Approaches

- Include strategies and approaches for budget development:
  - In times of financial difficulty
  - In times of financial recovery and growth



# Long-Term Approaches

- Priority driven
- All departments participate
- Proportional reductions
- Detailed budget reduction lists
- Mid-year reductions
- Reduce “over match”
- Engage employee associations- revising



# Short-Term Approaches

- Hiring chill
- Reduce General Fund contingency
- Defer capital & automation projects- revising
- Minimize building maintenance
- Reduce organizational development- deleting
- Reallocate accumulated depreciation



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# Short-Term Approaches

- Voluntary time off (voluntary furloughs)
- Retirement incentives
- Use of one-time reserves



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# Approaches NOT Included

- Mandatory time off (mandatory furloughs)
- Elimination of training
- Revenue (tax) increases



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# Financial Recovery and Growth

- Financial Security
- Programs and Services
- Salaries and Benefits - revising



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# FY 2019-20 Budget Focus

## Legal Requirements

Meet Legal Mandates  
Meet Debt Service Requirements

## Priorities

### Short-Term

- Stepping Up/Jail Medical
- Affordable Housing
- Cannabis Code Enforcement
- Groundwater Sustainability Plans
- Economic Development

### Long-Term

- Public Safety
- Roads



# FY 2020-21 Budget Focus

## Legal Requirements

Meet Legal Mandates  
Meet Debt Service Requirements

## Priorities

### Short-Term

- Homelessness
- Stepping Up Program
- Housing
- Economic Development

### Long-Term

- Public Safety
- Roads



# What Comes Next?

- Status quo numbers from departments due at the end of January
- In early February, we'll have a better sense of what the status quo budget numbers look like
- Will use our Budget Balancing Strategies and Approaches to close potential gap



# Next Steps...



- Early Dec Budget Kickoff
- Dec – Jan Depts Prepare & Submit Budgets
- February Budget Update- Status Quo numbers known
- Feb – Apr Admin review & compilation
- May Introduce Recommended Budget
- June Budget Hearing



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# Recommendations

- Approve FY 2020-21 Budget Goals and Policies
- Approve FY 2020-21 Budget Balancing Strategies and Approaches
- Provide staff with direction regarding any changes to the Board's priorities





# Questions?



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