

IN THE BOARD OF SUPERVISORS

County of San Luis Obispo, State of California

_____ day _____, 20__

PRESENT: Supervisors

ABSENT:

RESOLUTION NO. _____

**RESOLUTION OF THE BOARD OF SUPERVISORS
OF THE COUNTY OF SAN LUIS OBISPO
CONTINUING THE ROAD IMPROVEMENT FEE FOR
ALL DEVELOPMENTS WITHIN THE NORTH COAST PLANNING AREA
OF THE COUNTY OF SAN LUIS OBISPO, AND
ADOPTING THE REQUIRED ANNUAL UPDATE**

The following Resolution is hereby offered and read:

WHEREAS, the Board of Supervisors of the County of San Luis Obispo has adopted Ordinance No. 2379 creating and establishing the authority for imposing and charging a road improvement fee; and

WHEREAS, on February 25, 1992, the Board of Supervisors did adopt Resolution No. 92-135 imposing a road improvement fee for all developments within the North Coast Planning Area of the County of San Luis Obispo; and

WHEREAS, the said Resolution No. 92-135 provided for an annual update of said road improvement fee; and

WHEREAS, the "North Coast Circulation Study of February 1992" describes the impacts of new development on existing road facilities and improvements within the North Coast Planning Area of the Land Use Element of the San Luis Obispo County General Plan, and analyzes the need for new road facilities and improvements required by said new development, and sets forth the relationships among new development, the needed road facilities and improvements, and the estimated costs of those facilities and improvements; and

WHEREAS, the Board of Supervisors has reviewed the 2014 Annual Update of the North Coast Circulation Study, a copy of which is attached hereto as Exhibit "A" and incorporated by reference herein and found that it includes all required elements of the annual update; and

WHEREAS, on December 6, 2011, the Board of Supervisors did adopt Resolution No. 2011-393 approving a mitigated negative declaration for this Roadway Improvement Fee Program; and

WHEREAS, the said “North Coast Circulation Study of February 1992” and the 2014 Annual Update were available for public inspection and review fourteen (14) days prior to the public hearing of this Resolution; and

WHEREAS, the Board of Supervisors finds as follows:

A. The purpose of this Road Improvement Fee is to finance road facilities and improvements in order to reduce the impact of traffic generated and caused by new development within the North Coast Planning Area.

B. The road improvement fees collected pursuant to this Resolution shall be used to finance only the capital improvements described in the text and/or identified in Exhibit “A” attached hereto and incorporated herein.

C. After considering the “North Coast Circulation Study of February 1992” and the 2014 Annual Update, prepared by the Public Works Department, and after considering the testimony received at the public hearing on this matter, the Board of Supervisors approved said Study and finds that the new development in the North Coast Planning Area will generate additional traffic within the said area and will contribute to the degradation of the level of service of the road system in said area.

D. The Board of Supervisors further finds that there is a continuing need in the North Coast area for road facilities and improvements and said facilities and improvements have been called for in or are consistent with the County's General Plan and the North Coast Circulation Study.

E. The Board of Supervisors further finds that the facts and evidence presented establish that there is a reasonable relationship between the need for the described road facilities and improvements and the impacts of the types of development described in paragraph "2. Amount of Fee." below for which the corresponding fee is charged, and, also there is a reasonable relationship between the fee's use and the type of development for which the fee is charged, as these reasonable relationships or nexus are in more detail described in the San Luis Obispo County General Plan, the North Coast Circulation Study of February 1992 and the 2014 update.

F. The Board of Supervisors further finds that the cost estimates set forth in Exhibit “A” are reasonable cost estimates for constructing the said facilities, and the fees expected to be generated by new development within the North Coast Planning Area will not exceed the total of these costs.

G. The Board of Supervisors further finds that for the North Coast Area of Benefit: (1) an account or fund has been established for capital road improvements and that funds have been appropriated and a proposed construction schedule or plan adopted as set forth in Exhibit “A” hereto; and that (2) the County has already expended funds for

capital road improvements within said Area of Benefit. As used in this section, "appropriated" means authorization by the Board of Supervisors to make expenditures and incur obligations for a road facility or improvement project shown in the Capital Improvement Program.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED by the Board of Supervisors of the County of San Luis Obispo, State of California, as follows:

1. The recitals set forth hereinabove are true, correct, and valid.

2. This Resolution is adopted for the purpose of maintaining these road improvement fees heretofore imposed within the North Coast Planning Area by said Resolution No. 92-135 and for the purpose of authorizing the continuing collection of said fees, all under the authority of Ordinance No. 2379, the provisions of which are incorporated herein.

3. No additional environmental review is required under the California Environmental Quality Act because no changes are being made to the Roadway Improvement Fee Program in the North Coast Planning Area that was previously approved by the Board and addressed in the Mitigated Negative Declaration adopted on December 6, 2011. No substantial changes have occurred with respect to the circumstances under which the project is to be undertaken; and no new information of substantial importance has been presented indicating that the project will have any potential impacts not discussed in the Mitigated Negative Declaration.

4. Amount of Fee. The amount of the road improvement fee within the area of the North Coast Circulation Study shall be as follows:

Land Use Type	Units	Calculated Cost per Land Use Unit				
		Area A	Area B	Area C	Area D	Area E
Residential	pk hr trip	\$527	\$992	\$1267	\$586	\$282
Retail	pk hr trip	\$262	\$262	\$262	\$262	\$262
Other	pk hr trip	\$403	\$403	\$403	\$403	\$403

For any new development wherein there are one or more residential uses combined with one or more other land uses, the number of peak hour trips caused or generated by said new development shall be determined as follows:

- (1) The number of peak hour trips caused or generated by the residential use(s) and the number of peak hour trips caused or generated by the non-residential land uses shall be separately determined and then,
- (2) The total road improvement fee for the new development shall be computed by multiplying the number of peak hour trips determined in subparagraph 4

above for each land use by the appropriate road improvement fee for each land use and then summing the results.

The number of peak hour trips caused or generated by a proposed new development project will be determined by the Director of Public Works in the manner set forth in the "Policy of the Board of Supervisors for Determination of Peak Hour Trips," which is attached hereto as Exhibit "B" and incorporated herein by reference.

5. Time of Imposition of Fee. The amount of said road improvement fee for any new development project with said area shall be determined for, and shall be imposed upon, such new development project at the time of the grant of approval of an application for new development, and shall be a condition of approval of said new development project.

6. Time of Payment of Fee. The road improvement fee established by said Ordinance No. 2379 and adjusted by this and subsequent resolutions shall be paid for by new development as follows:

- (a) For new development that is solely residential (except for a mobile home park), the fee shall be paid prior to the issuance of a building permit for the new development.
- (b) For new development that is a mobile home park, the fee shall be paid within 90 days after the date of approval of the development plan authorizing establishment of the mobile home park or prior to approval by the State Department of Housing and Community Development of an application for a permit to construct the mobile home park, whichever occurs first. Failure to pay the required fee shall be considered a nuisance and, in addition to all other remedies provided by law, shall be grounds for revocation of the development plan and/or initiation of nuisance abatement proceedings.
- (c) For new development that is non-residential or that is partly residential and combined with another land use(s) the fee shall be paid prior to issuance of any permit or approval required for the new development and prior to any commencement of a new development project or at the time of issuance of any required building permit, whichever is later.
- (d) The provisions above may be adjusted or modified regarding time of payment pursuant to resolution 2011-222 adopted on July 26, 2011.

7. Use of Fee. The road impact fee shall be solely used: (a) to pay for those road facilities and improvements described in Exhibit "A" hereto to be constructed by the County; (b) for reimbursing the County for the new development's fair share of those capital road facilities and improvements constructed by the County in anticipation of the new development; or (c) to reimburse prior developers who previously constructed road facilities and improvements described in Exhibit "A" attached hereto, where those facilities and improvements were beyond those needed to mitigate the impacts of said prior developer's

project or projects in order to mitigate the foreseeable impacts of anticipated new development.

8. Fee Review. Annually, the Director of Public Works shall review the estimated cost of the described road facilities and improvements, the continued need for those road facilities and improvements, and the reasonable relationship between such need and the impacts of the various types of new development pending or anticipated and for which this fee is charged. The Director of Public Works shall report his or her findings to the Board of Supervisors at a noticed public hearing and shall recommend to the Board of Supervisors any adjustment to this fee or any other action as may be needed.

9. Road Improvement Fee Agreements. Prior to the enactment of Ordinance No. 2379 and the adoption of this Resolution, certain new developments within the area of the North Coast Circulation Study received approvals or permits which were conditioned upon the payment of a specified road improvement fee for the new development, with the fee to be paid either at the date of final inspection or the date the certificate of occupancy is issued. The road improvement fee was required in order to mitigate the new burdens imposed on the roads within the North Coast area, which burdens were reasonably related to the new development.

Inasmuch as one of the purposes of Ordinance No. 2379 and this Resolution is to mitigate the new burdens imposed on the roads and the road system within the said area, which are reasonably related to new development, the payment of the road improvement fee established by said Ordinance No. 2379 and by this Resolution shall be deemed a credit, on a dollar for dollar basis, for purposes of satisfying a portion or all of any obligation established by a said road improvement fee condition for the same new development.

10. Judicial Action to Challenge This Resolution. Any judicial action or proceeding to attack, review, set aside, void, or annul this Resolution shall be brought within 120 days of its effective date.

Upon motion of Supervisor _____, seconded by Supervisor _____, and on the following roll call vote, to wit:

AYES:

NOES:

ABSENT:

ABSTAINING:

the foregoing Resolution is hereby adopted on the ____ day of _____, 20__.

Chairperson of the Board of Supervisors

ATTEST:

Clerk of the Board of Supervisors

[SEAL]

APPROVED AS TO FORM AND LEGAL EFFECT:

RITA L. NEAL
County Counsel

By: 
Assistant County Counsel

Dated: December 2, 2014

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STATE OF CALIFORNIA, }
County of San Luis Obispo, } ss.

I, _____, County Clerk and ex-officio Clerk of the Board of Supervisors, in and for the County of San Luis Obispo, State of California, do hereby certify the foregoing to be a full, true and correct copy of an order made by the Board of Supervisors, as the same appears spread upon their minute book.

WITNESS my hand and the seal of said Board of Supervisors, affixed this _____ day of _____, 20 _____.

County Clerk and Ex-Officio Clerk of the Board of Supervisors

(SEAL)

By _____
Deputy Clerk.

**Exhibit A
2014 Update
North Coast Circulation Study**

On February 25, 1992, the Board of Supervisors approved the North Coast Circulation Study and adopted a Resolution imposing road improvement fees on new development under the provisions of Ordinance 2379. The Board also adopted the most recent update of the North Coast Road Improvement Fee Resolution on December 10, 2013.

See attached map(s) *North Coast Road Fee Area* for boundaries.

BUILDING ACTIVITY

For the period from July 1, 2013, through June 30, 2014, five (5) building permits subject to road improvement fees paid the fees. Four (4) were for single family residences and one (1) was for a retail remodel.

ROAD IMPROVEMENT FUND

FY 13/14	
Balance (07/01/13)	\$29,404
Fees Received (+)	\$2,031
Interest (+)	\$63
Expenditures (-)	\$0
Balance (06/30/14)	\$31,498

See attached table *North Coast Road Improvement Fee Budget* for detailed expenditure details.

FEE APPEALS

There were no Road Improvement Fee appeals since the last update.

TRANSPORTATION IMPROVEMENTS

The North Coast Circulation Study contains a list of recommended improvements for all modes of transportation in the community as well as an adopted Capital Improvement Program (*see attached*) for funding by Road Improvement Fees and other sources. No road improvement fee projects are currently being development.

ROAD IMPROVEMENT FEES

The North Coast travel demand model needs to be updated for changes in circulation needs and costs, especially changes caused by the residential lot retirement program. Due to the need to address these and other changes, we are recommending that the existing fee structure not be modified at this time. The fees are listed in the table below:

Land Use	Area A	Area B	Area C	Area D	Area E
Residential	\$ 527	\$ 992	\$ 1,267	\$ 586	\$ 282
Retail	\$ 262	\$ 262	\$ 262	\$ 262	\$ 262
Other	\$ 403	\$ 403	\$ 403	\$ 403	\$ 403

Note: All fees are per peak hour trip

Staff is looking for an opportunity to update the transportation model to account for the new plan's land uses. The Public Works Department continues to work toward this goal.

ALTERNATIVE MODES OF TRANSPORTATION

The following sections describe alternative modes of transportation. Under AB 1600, Road Improvement Fees cannot be used to correct existing deficiencies.

Pedestrian Circulation Network

Many streets within the North Coast originated as unpaved minor roads without shoulders or sidewalks. In these cases, pedestrians must use intermittent paths adjacent to the roadways. Along Main Street and some adjacent streets, sidewalks are provided. Sidewalks are also provided adjacent to schools. In addition, sidewalks are available along streets serving new development, in accordance with the applicable design standards.

Public Works has been working on several small projects to improve pedestrian connectivity. Staff recently secured funding to construct a sidewalk on the north side of Eton Road between Schoolhouse Lane and Burton Drive. The project will include curb ramps, an additional crosswalk on the south leg of Burton Road at Eton Road, and shoulder improvements on the north/west side of Burton Drive fronting Cambria Pines Lodge.

Bicycle Circulation Network

The County Bicycle Advisory Committee (BAC) is an ad hoc advisory committee which provides a recognized formal source of input and perspective for bicycle transportation planning and implementation within the unincorporated areas of the County. The BAC meets quarterly and works together with County staff to prepare and update the County Bikeways Plan which was last adopted by the Board of Supervisors in 2010.

The County Bikeways Plan is located at the following website:

<http://www.slocounty.ca.gov/Assets/PW/Traffic/BAC/2010+Bikeways+Plan.pdf>. The 2015 County Bikeways Plan is currently under development.

Trail Network

The Board of Supervisors adopted the County Parks and Recreation Element in December 2006. The Parks and Recreation Element establishes policies and programs to provide and maintain parks, recreation, and natural areas within San Luis Obispo County, including trails.

The Parks and Recreation Element is located at the following website:

<http://www.slocountyparks.com/information/parkprojects.htm#parksrecreationelement>.

Public Transportation System

Transit service in Cambria is provided by the San Luis Obispo Regional Transit Authority (RTA). RTA provides service between Cambria, Cayucos, San Simeon, Hearst Castle and Morro Bay seven (7) days a week with those destinations providing service Countywide. For more information visit www.slorta.org/.

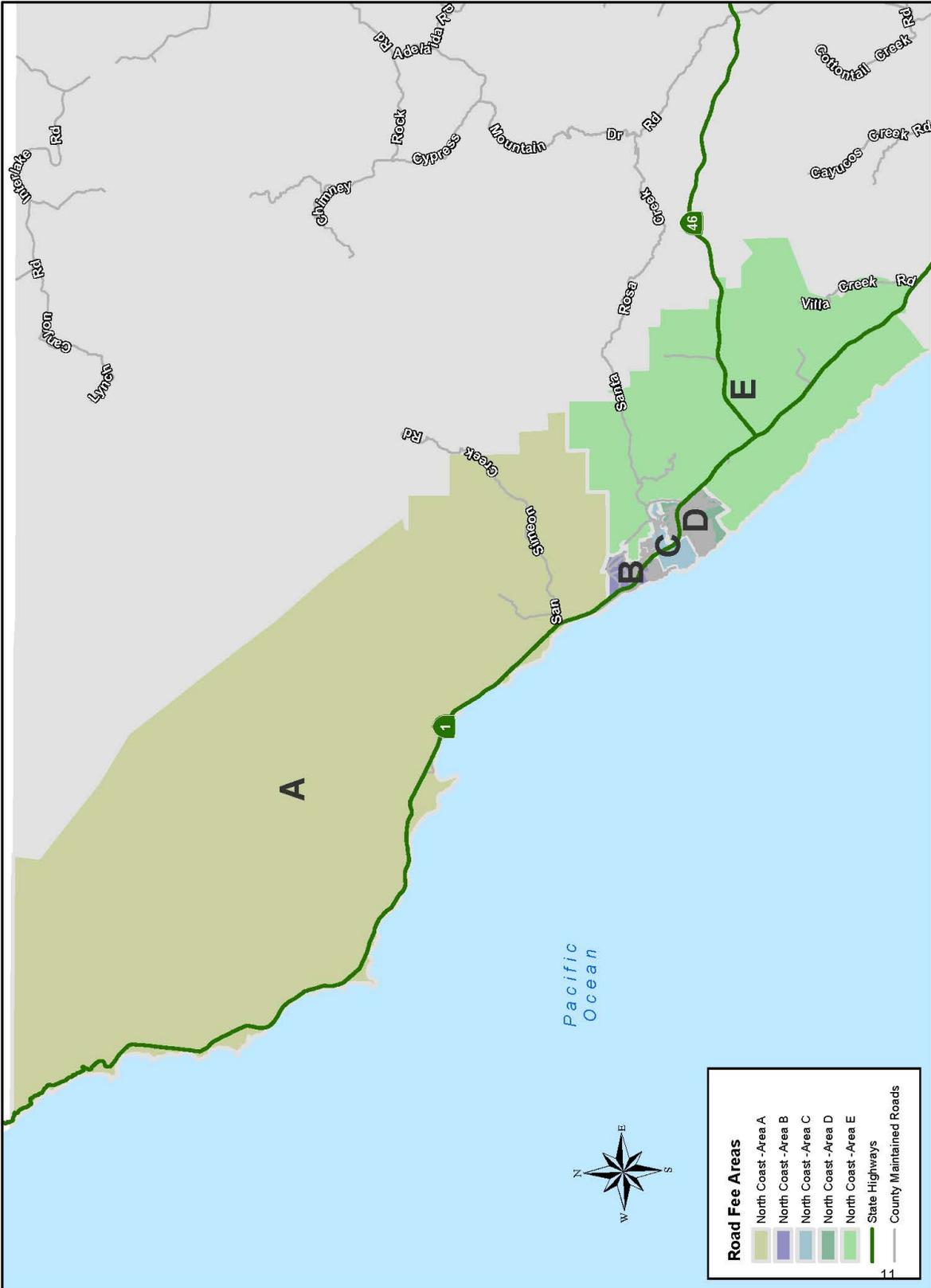
San Luis Obispo County Regional Rideshare facilitates programs and incentives encouraging reduced vehicle miles traveled. They have on-line commuter resources to match carpools, vanpools, school pools, bike buddies and track commuter trips. More information about Rideshare can be found at <http://rideshare.org>.

ATTACHMENTS

North Coast Road Improvement Fee Areas
Cambria Detail North Coast Road Improvement Fee Areas
North Coast Capital Improvement Projects Table
North Coast Road Improvement Fee Budget

NOTES AND ACRONYMS

Pk Hr Tp: PM peak hour trips, as determined by the Board of Supervisors' Policy
Residential: Land Use category includes single-family and multi-family dwellings, hotels, motels and camping facilities.
Retail: Land Use category includes retail merchandise, restaurants, service stations, post offices and financial institutions.
Other: Land Use category includes all other types that are not defined by Residential or Retail.
USHA = Urban State Highway Account
RSHA = Regional State Highway Account
pht = peak hour trip
TBD = To be determined
SHOPP = State Highway Operations Protection Program, Funding for Safety/Maintain
STIP = State Transportation Improvement Program, Funding for Capacity
TEA = Transportation Enhancement Activities, Federal Funding for Enhancements
TDA = Transportation Development Act, Federal Funding for transit



North Coast Road Improvement Fee Areas

Map Updated: 10/7/2014

North Coast Capital Improvement Projects Table													
Project Number	Road	From	To	Recommended Cross Section	Cost Estimate	Less		Funding From Impact Fees	Percent of Cost Funded From Impact Fees	Actual Cost (funded from impact fee)	Amount Loaned to Cambria RIF from Roads Account (2)	Other Funding	Expected Construction Commencement (4)
						Existing Deficiencies	Other Sources						
1	Park and Ride			at Main St and Eton Road	\$110,000		\$110,000	\$0	0			RSHA	2015
2	Weymouth Street	intersection	Route 1	Traffic Signal/Channelization	\$235,000		\$110,000	\$125,000	50			Caltrans	2020
3	Windsor Blvd/Main Street	intersection	Route 1	Traffic Signal for Frontage	\$235,000			\$235,000	100				2030
4	Route 1	San Simeon	Moonstone Beach Dr	Passing Lanes	\$3,100,000		\$3,100,000	\$0	0			Caltrans Funding	2030
5	Route 1	San Simeon	County Line	Class 2 Bike Lanes	Unknown			\$0	0%			Caltrans/SLOCOG	2025
6	Route 1	intersection	Villa Creek Road	Left Turn Pocket	\$2,000,000		\$2,000,000	\$0	0			Caltrans	2025
7	Route 1	Pico Ave	Vista del Mar	Enhancements	\$1,250,000		\$1,250,000	\$0	0			TEA	2020
8	Main Street	intersection	Tamson Drive	Traffic Signal	\$235,000			\$235,000	100				2025
9	Main Street	intersection	Cambria Drive	Traffic Signal	\$235,000			\$235,000	100				2030
10	Main Street	Intersection	Burton Drive	Traffic Signal	\$235,000			\$235,000	100				2030

Project Number	Road	From	To	Recommended Cross Section	Cost Estimate	Less		Funding From Impact Fees	Percent of Cost Funded From Impact Fees	Actual Cost (funded from Impact fee)	Amount Loaned to Cambria RIF from Roads Account (2)	Other Funding	Expected Construction Commencement (1)
						Existing Deficiencies	Other Sources						
	Cambria Trolley			Transit Service	\$125,000		\$125,000	\$0	0			TDA	On-going
	Route 1	1.5 mile south of Harmony	0.3 miles north of Harmony	Passing Lane/Left Turn Pocket	\$3,600,000		\$2,079,513	\$100,000	2%	\$100,000		Caltrans fund left turn pocket	Done
	Parking Facility	East Village		Improved Parking Lots	\$70,000		\$70,000	\$0	0			Chevron Mitigation	Done
	Ardath Ave. /Main Street	intersection	Route 1	Traffic Signal	\$93,000		\$60,000	\$33,000	50	\$33,000		Caltrans	Done
	Main Street	intersection	Pineknolls	Traffic Signal	\$120,000			\$120,000	100	\$120,000			Done
	Main Street*	Cambria Drive	Burton Street		\$2,875,000		\$240,000	\$2,125,000	80	\$2,125,000	\$686,649	Roads/USHA	Done
	Cambria Drive	intersection	Route 1	Traffic Signal and add Turn Lanes	\$714,000		\$320,000	\$394,000	60	\$102,000	\$102,000	Caltrans/USHA	Done
TOTALS					\$15,122,000	\$510,000	\$9,354,513	\$3,837,000		\$2,480,000	\$788,649		

(1) Expected construction commencement date is the approximate date on which funding is expected to be deposited to complete improvement.

(2) Left to be Reimbursed

9/16/2014

Budgeted Projects Funded from North Coast RIF			Total As of
			06/30/14
Project #	Description	Budgeted 2013/14	
	NORTH COAST RIF Beginning Cash Balance		29,404.23
	Fees		2,031.00
	Interest	0	62.87
	Subtotal Cash Balance		31,498.10
	Project Costs:	Budgeted 2013/14	Total Spent This Fiscal
			06/30/14
	245R12C127 North Coast Traffic Study	15,000	0.00
	Total Project Costs	15,000	0.00
	Total Cash Bal		31,498.10

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Exhibit "B"
**POLICY OF THE BOARD OF SUPERVISORS FOR
DETERMINATION OF THE NUMBER OF PEAK HOUR TRIPS**

SECTION ONE: PURPOSE

1.01. This Policy is intended to be used in implementing the Resolution of the Board of Supervisors of the County of San Luis Obispo Imposing a Road Improvement Fee etc., (hereinafter referred to as Resolution) to which this Policy is attached as an exhibit, which Resolution is adopted under the authority of San Luis Obispo County Ordinance No. 2379.

SECTION TWO: DEFINITIONS

2.01. "Accident History." A summary of the amount and type of reported vehicle collisions occurring during the preceding five years within the area of study.

2.02. "Fee Area." The particular area(s) set forth in the Circulation Study, wherein the new development lies.

2.03. "Existing Trips." Trips generated by a current or previous use of the property which use is being replaced by new development. In order to receive credit under Section 3.01(b) of this Policy, said current or previous use must have been in existence at the time the most recent Circulation Study was adopted.

2.04 "Floor Area." The square footage of a building shall have the same meaning as the section entitled Gross Area: as set forth in Chapter 1 of the Institute of Transportation Engineers' Trip Generation Manual, which book is more completely described in Section 3.01(a) of this Policy.

2.05. To "Generate Additional Traffic" shall mean both the production and the attraction of vehicular trips.

2.06. "Level of Service." A qualitative measure describing operational conditions within a traffic system, and their perception by motorists, as defined in the most recent edition of the Highway Capacity Manual Transportation Research Board, Washington, DC (Highway Capacity Manual).

2.07. "Level of Service C" shall have the meaning as set forth in the Highway Capacity Manual:

Level of Service C is in the range of stable flow, but marks the beginning of the range of flow in which the operation of individual users becomes significantly affected by interactions with others in the traffic stream. The selection of speed is now affected by the presence of others, and

maneuvering within the traffic stream requires substantial vigilance on the part of the user. The general level of comfort and convenience declines noticeably at this level.

2.08. A "Pass-by Trip" is an existing trip that is diverted to a new development from an adjacent street and is not a new trip that is assigned to the adjacent streets due to the new development. Pass-by trips are excluded in calculating new trips to be generated by a new development.

2.09. "Peak Hour Trip" shall mean a single or one-directional vehicle movement which either enters or exists the site of a new development during the hour of the day in which the highest hourly traffic volume is measured on the road(s) adjacent to the new development.

2.10. "Prevailing Speed." The speed, at or below which eighty-five percent of vehicles are traveling on a roadway.

2.11. A "Road Impact Fee Study." or RIFS: is a written study that evaluates and comments on all of the following:

- A. Evaluate existing conditions on roads which will be affected by the proposed new development. These roads may be within the Fee Area and within any adjacent areas as required by the Director of Public Works. This evaluation of existing conditions on said roads shall include: (1) levels of service, (2) prevailing speeds, (3) stopping sight distance, and (4) accident history, and such other relevant and necessary items as are required by the Director of Public Works.
- B. Estimate future conditions on roads which are likely to be affected by the proposed new development. These roads may be within the Fee Area and within any adjacent areas as required by the Director of Public Works. The study shall include an estimate of trip generation, if any, for each unit of the proposed new development project. The trip generation estimate may be adjusted to reflect pass-by trips and may be used for computing the fees required by Chapter 13.01 of the San Luis Obispo County Ordinance Code.

The said forecast of future conditions shall be compared with the Circulation Study, to determine if the recommendations in the Circulation Study are adequate to maintain a Level of Service C, or better, for the affected roads after completion of the proposed new development project.

- C. Include such additional inquiries, evaluations and comments as the Director of Public Works determines are relevant and reasonably necessary for a comprehensive evaluation of the impacts of the proposed new development project on the said roads.

The RIFS shall be prepared by a qualified engineer licensed as a civil or traffic engineer by the State of California.

The RIFS shall be subject to the review and approval of method and accuracy by the Director of Public Works.

2.12. "Road." A way or place of whatever nature, publicly maintained and open to the use of the public for purposes of vehicular travel. "Road" includes "street", and "highway", and "bridge."

2.13. "Stopping Sight Distance." The length of roadway ahead that is visible to the driver. The minimum sight distance available on a roadway should be sufficient to enable a vehicle traveling at or near the design speed to stop before reaching a stationary object in its path.

2.14. "Trip Generation." The total number of vehicle trips which will enter or exit a given development project. Trip generation includes trips per weekday, trips per hour for the peak hour, and other cases as determined necessary by the Director of Public Works.

2.15. "Trip." A single or one-direction vehicle movement which either enters or exits the site of a development project.

SECTION THREE: DETERMINATION OF PEAK HOUR TRIPS.

3.01. The number of peak hour trips generated by new development shall be computed using the following formula:

$$\begin{array}{rclcl} \text{Number of} & & & & \text{Number of} \\ \text{Units in the} & & & & \text{New Peak Hour} \\ \text{New Development} & \times & \text{Trip Generation} & = & \text{Trips} \\ & & \text{per New Unit} & & \end{array}$$

A "Unit" is a physical, measurable or predictable variable which quantifies the particular new development (e.g., floor area, employees, acres, dwelling units, etc.). The peak hour trip generation rate shall be based upon the highest trip generation rate possible for the proposed new development. Eligible existing trips shall be deducted from the number of peak hour trips generated by the new development.

3.02. "Trip Generation per New Unit" shall be determined as follows:

- A. The trip generation rates, for the peak hour of adjacent streets, shall be based on the most recent edition of the Trip Generation Manual, Institute of Transportation Engineers, 525 School St., SW, Suite 140, Washington, DC 20024-2729.
- B. If no published rates are available from this source, trip generation rates will be determined by the Director of Public Works.
- C. If the Director of Public Works requires it or if the applicant for the new development so elects, the Trip Generation per New Unit which will be caused or generated by the proposed new development may be determined by the Director of Public Works through the use of a Road Impact Fee Study rather than by the method set forth in Section 3.02(A) or 3.02(B) hereof. If a Road Impact Fee Study is to be used, the Director of Public Works shall request proposals for this work from engineers licensed as civil or traffic engineers by the State of California, and shall award a contract for the production of the RIFS with all costs to be borne by the applicant for the new development.