

COUNTY OF SAN LUIS OBISPO BOARD OF SUPERVISORS

AGENDA ITEM TRANSMITTAL

(1) DEPARTMENT Administrative Office	(2) MEETING DATE 7/15/2014	(3) CONTACT/PHONE Emily Jackson/ 781-5011	
(4) SUBJECT Consideration of a request by the Community Action Partnership of San Luis Obispo (CAPSLO) for a \$500,000 contribution towards the development and construction of a new homeless services center at 40 Prado Road, and if approved, authorize a corresponding budget adjustment in the amount of \$500,000 from FC 267- General Government Building Replacement to FC 290- Community Development as a set aside for the future grant award. District 3.			
(5) RECOMMENDED ACTION It is recommended that the Board: <ol style="list-style-type: none"> 1. Consider the request by Community Action Partnership of San Luis Obispo (CAPSLO) for a \$500,000 contribution towards the development and construction of a new homeless services center at 40 Prado Road in San Luis Obispo; and 2. Consider authorizing a budget adjustment in the amount of \$500,000 from FC 267- General Government Building Replacement to FC 290- Community Development as a set aside for the future grant award, and direct staff to develop terms and conditions for the funding for future Board approval. 			
(6) FUNDING SOURCE(S) FC 267- General Government Building Replacement	(7) CURRENT YEAR FINANCIAL IMPACT \$500,000	(8) ANNUAL FINANCIAL IMPACT N/A	(9) BUDGETED? No
(10) AGENDA PLACEMENT { } Consent { } Presentation { } Hearing (Time Est. ___) {x} Board Business (Time Est. <u>90 min</u>)			
(11) EXECUTED DOCUMENTS { } Resolutions { } Contracts { } Ordinances {x} N/A			
(12) OUTLINE AGREEMENT REQUISITION NUMBER (OAR) N/A		(13) BUDGET ADJUSTMENT REQUIRED? BAR ID Number: 1314156 {x} 4/5 Vote Required { } N/A	
(14) LOCATION MAP N/A	(15) BUSINESS IMPACT STATEMENT? N/A	(16) AGENDA ITEM HISTORY {x} N/A Date: _____	
(17) ADMINISTRATIVE OFFICE REVIEW Guy Savage			
(18) SUPERVISOR DISTRICT(S) District 3			



County of San Luis Obispo

TO: Board of Supervisors

FROM: Emily Jackson, Administrative Analyst

DATE: 7/15/2014

SUBJECT: Consideration of a request by the Community Action Partnership of San Luis Obispo (CAPSLO) for a \$500,000 contribution towards the development and construction of a new homeless services center at 40 Prado Road, and if approved, authorize a corresponding budget adjustment in the amount of \$500,000 from FC 267- General Government Building Replacement to FC 290- Community Development as a set aside for the future grant award. District 3.

RECOMMENDATION

It is recommended that the Board:

1. Consider the request by Community Action Partnership of San Luis Obispo (CAPSLO) for a \$500,000 contribution towards the development and construction of a new homeless services center at 40 Prado Road in San Luis Obispo; and
2. Consider authorizing a budget adjustment in the amount of \$500,000 from FC 267- General Government Building Replacement to FC 290- Community Development as a set aside for the future grant award, and direct staff to develop terms and conditions for the funding for future Board approval.

DISCUSSION

For several years, the County has been actively involved in an effort led by the Community Action Partnership of San Luis Obispo (CAPSLO) to site and develop a new Homeless Service Center (HSC) in the City of San Luis Obispo. Over the last several months, CAPSLO has partnered with the Regional Transit Authority (RTA) and San Luis Obispo Council of Governments (SLOCOG) to jointly purchase over nine acres of land at 40 Prado Road. The division of the land, share of cost, and intended use by each party is as follows:

	Acreage	Share of Cost	Intended Use
CAPSLO	3.2 acres	\$742,500 (33%)	Development of HSC to include 100 beds for families, women and men, with the ability to provide additional emergency sleeping capacity of 50 to 75 people. The center may also include a working kitchen with job training opportunities for clients, as well as space for coordinated services with the County (Social Services, Mental Health, Drug and Alcohol, Probation and Veterans' Services)* and Transitions Mental Health Association and Community Health Centers.
SLOCOG/RTA	6.5 acres	\$1,507,500 (67%)	RTA operational yard and potential future Prado overpass, if the Dalidio property is developed.
Total	9.7 acres	\$2,250,000	

*Note: there is no specific request for County resources at the HSC at this time.

On April 15, 2014, CAPSLO sent a letter to the Board of Supervisors (Attachment 1), seeking a contribution of \$250,000 to be put towards the purchase of land at 40 Prado Road and another \$250,000 to be put towards the development and construction of a new homeless service center (HSC) at that property. In late April, CAPSLO learned that the State will allow the transfer of a State Emergency Housing and Assistance Program Capital Development (EHAPCD) grant in the amount of \$999,995 that CAPSLO received several years ago to support the development of a new HSC at the South Higuera property that the County had leased to CAPSLO, to the now planned development at 40 Prado Road. The State has instructed CAPSLO to use these grant funds for the purchase of the property at 40 Prado Road. The grant funds will

fully cover CAPSLO's share of cost for the purchase of the property and the approximately \$260,000 in remaining grant funds can be used for construction costs.

Based on the State's allowance of the grant transfer to 40 Prado, CAPSLO has revised its request to the County. On April 29, 2014, CAPSLO sent the Board a revised funding request for \$500,000 (Attachment 2) to be used entirely for the development and construction of the HSC at 40 Prado. CAPSLO requested that this contribution be made in exchange for the return of the property on South Higuera to the County.

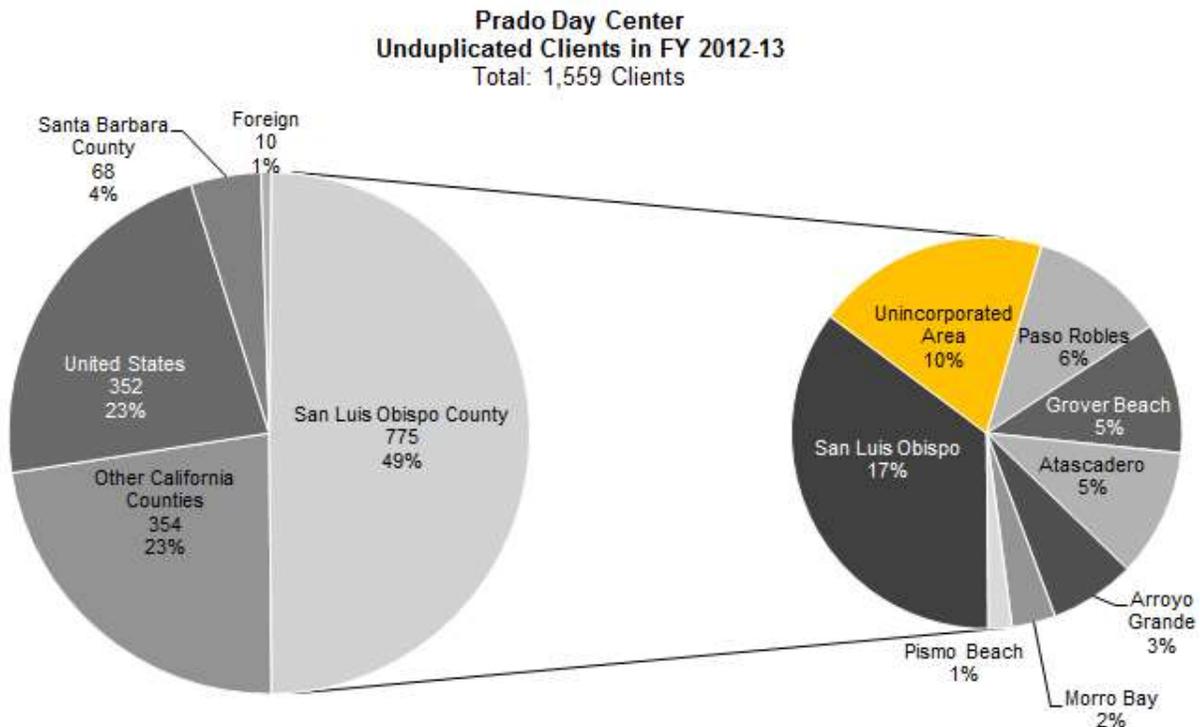
Background

The 10 Year Plan to End Homelessness (10 Year Plan) was adopted by the Board of Supervisors in 2009 and included four central priorities:

1. Facilitating access to affordable housing to put an end to homelessness;
2. Stopping homelessness before it starts through prevention and effective intervention;
3. Ending and preventing homelessness through integrated, comprehensive, responsive and supportive services; and
4. Coordinating a solid administrative and financial structure to support effective plan implementation.

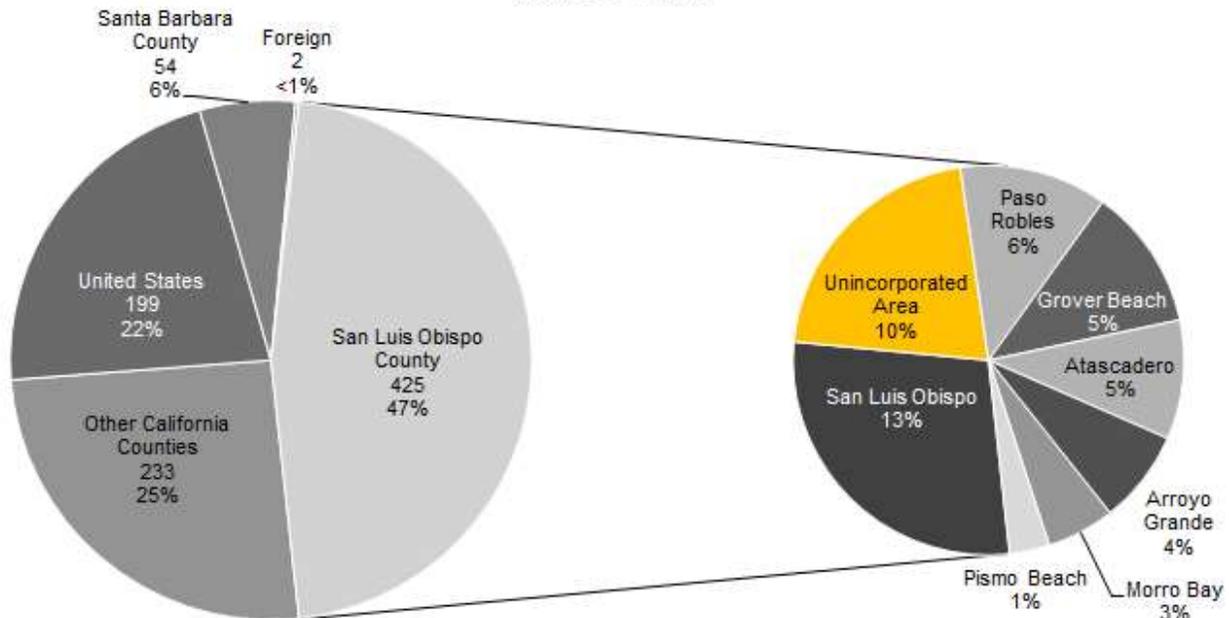
One of the strategies necessary to achieve the first priority was to increase the supply of short-term and transitional housing to supplement permanent supportive housing. The 10 Year Plan identified the replacement of the Maxine Lewis Memorial Night Shelter (MLM) as means for increasing the supply of short term and transitional housing. Due to the deteriorating conditions at both Prado Day Center (Prado) and MLM, CAPSLO decided to replace those facilities with a new, all-encompassing homeless service center.

Upon request, CAPSLO recently provided the County with information related to the geographical origin of clients that are served at both Prado and MLM. In Fiscal Year 2012-13, Prado served a total of 1,559 unduplicated clients and MLM served 913 unduplicated (unique) clients. Below is a graphical representation of the client data provided by CAPSLO:



Of the 1,559 clients served at Prado in FY 2012-13, only 49% were from San Luis Obispo County. In total, 10% of Prado clients were from the unincorporated area of the County.

**Maxine Lewis Memorial Shelter
Unduplicated Clients in FY 2012-13**
Total: 913 Clients



Of the 913 clients served at Prado in FY 2012-13, only 47% were from San Luis Obispo County. In total, 10% of MLM clients were from the unincorporated area of the County.

The majority of clients at both centers from the local area reported that they were from the City of San Luis Obispo. In both cases, a significant percentage of clients were from other parts of California or the United States.

Despite the fact that a small percentage of CAPSLO's clients and other homeless individuals are from the unincorporated area of the County, the County takes very seriously its role as a partner in addressing issues of homelessness in the local area. Over the last five years, County contributions have comprised from 28% to 31% of the total program budgets for Prado and MLM. From 2009 to 2011, County funding to Prado and MLM was approximately \$275,000 annually. On average, 38% of the County's contribution was funded with County General Fund, and 62% was Federal Community Development Block Grant (CDBG) and Emergency Solutions Grant (ESG) funds that the County receives and has discretion over. In 2012, the total County contribution for the programs decreased by 5%, due to an overall drop in CDBG program funds. The County has made significant cuts to its budget over the past six years due to the economic recession. Despite making cuts to all County operations, the County's General Fund contributions to Prado and MLM have not decreased over the past six years. In fact, the County has provided additional General Fund dollars to CAPSLO in recent years in support of its Safe Parking program; and in FY 2013-14, provided financial support to address the bed bug issue at MLM.

The remaining funding for Prado and MLM operations comes from the City of San Luis Obispo, and other sources including donations, other State and Federal grant programs, and CDBG allocations from other cities within the County. From 2009 to 2011, the City of San Luis Obispo's contributions comprised between 23% and 24%, and other sources of funding comprised between 44% and 47% of Prado and MLM operations.

South Higuera Property

In April 2011, the County leased 1.1 acres of County-owned land to CAPSLO for the construction and operation of a new HSC. The property is located at 3451 South Higuera, adjacent to the Department of Social Services. The lease is for a term of 40 years, and allows for two 10 year extensions. At the time, the value of the ground lease was approximately \$4,000-\$4,500 a month, if leased for commercial use. The County leased the land to CAPSLO free of charge and also allocated \$50,000 of its 2010 CDBG allocation to help pay for HSC design and other non-construction costs. The free lease of the land and \$50,000 was the County's contribution to the development of the HSC at the initial site. The County's South Higuera lease included the following contingencies:

1. Within two years of the lease commencement date, CAPSLO should obtain written approval of a Development Plan for the HSC from the County, unless the County consented to an extension of this time for good cause shown; and
2. Within five years of the lease commencement date, CAPSLO should complete construction of the HSC, unless the County consented to an extension of this time for good cause shown.

The South Higuera lease commenced on April 4, 2011. Due to concerns over the South Higuera property, CAPSLO did not satisfy the first contingency noted above. As a result, per the lease terms, the County can void the lease at its option at any time.

The HSC on South Higuera was to be 22,000 square feet and two stories tall, including up to 200 beds and designed to incorporate activities currently conducted at Prado and MLM, including meals, case management, children's activities and partner agency activities (for example: mental health services). The center was to include parking for 60 vehicles and 20 bicycles and was to be staffed by 13 full time staff and 10 volunteers. The Airport Land Use Commission (ALUC) determined that the HSC was consistent with the Airport Land Use Plan, and in 2010, the San Luis Obispo City Planning Commission approved a use permit for the site. The Planning Commission's approval came with several conditions related to security considerations, building design, ALUC condition compliance and an approved neighborhood relations plan. In 2012, a Capital Campaign Committee was created to raise the funding necessary for the development and operations of the HSC.

The County was actively involved in conversations about the design of the new HSC and as noted above, allocated \$50,000 of its 2010 CDBG allocation to help fund the design of the center. In addition, the County was poised to support CAPSLO's capital campaign. The nearby business community raised significant concerns about the sighting of the new HSC on South Higuera; and the Chamber of Commerce and other segments of the community eventually shared these concerns. The opposition raised by the community jeopardized CAPSLO's ability to fundraise for the center, and as a result, CAPSLO's Board of Directors decided in the Fall of 2012 to suspend the capital campaign for the project and further explore other options. In response to several requests, CAPSLO again reviewed the possibility of developing the HSC at 40 Prado, which had previously been rejected due to cost and development issues.

40 Prado Property

In mid-2013, SLOCOG and the RTA approached CAPSLO about the possibility of partnering to purchase and develop 40 Prado. Over the past year, the agencies have had considerable discussion and have evaluated the potential at this site. As noted previously, CAPSLO and SLOCOG/RTA agreed to partner together to purchase and develop 40 Prado. Escrow on 40 Prado closed on June 18, 2014, with CAPSLO contributing \$742,500 towards the purchase, for use of 1/3 (approximately 3 acres) of the property for the development of the new HSC.

CAPSLO has revised its plans for the design of the new HSC, scaling it back from what was initially proposed at the South Higuera site. The new proposal is for a facility that will house 100 beds with separate spaces for families, women, and men. The center is envisioned to have the capacity to accommodate an additional 75 individuals on an emergency basis. Similar to initial plans, the center will be designed to incorporate services such as a working kitchen with job training opportunities for clients, as well as space to accommodate coordinated activities with partner agencies including but not limited to Veterans Services, the Department of Social Services, Mental Health, Drug and Alcohol, Probation, Community Health Centers, and Transitions Mental Health Association. Current estimates place construction costs in the \$4-4.5 million range. Construction is currently slated to begin at the end of 2015 with a construction timeline of 9-12 months. From now until June 2015, the focus will be on building design and fundraising.

In its funding request (included as Attachments 1 and 2), CAPSLO notes that the 40 Prado project already has considerable support from the City of San Luis Obispo, the Chamber of Commerce, Downtown Association, and the newly formed non-profit Homeless Foundation (Foundation membership is described in Attachments 1 and 2).

As noted previously, CAPSLO recently learned that the State would allow the transfer of the State EHAPCD grant in the amount of \$999,995 that CAPSLO received several years ago to support the development of the new HSC at the South Higuera property, to the project at 40 Prado. The State instructed CAPSLO to use these grant funds for the purchase of the property at 40 Prado Road. The grant funds fully covered CAPSLO's share of cost for the purchase of the property and the approximately \$260,000 in remaining grant funds can be used for construction costs.

Funding for Construction at 40 Prado

With funding for the purchase of 40 Prado secured through the State EHAPCD grant, CAPSLO is now seeking funding from the community, cities, and County to assist in covering the estimated \$4-4.5 million in construction costs for the new HSC.

The Homeless Foundation has verified the funding commitments of 28 individuals totaling \$370,000. The Foundation is now in the process of raising additional needed funds for the project.

On May 20, 2014, the City of San Luis Obispo reallocated \$250,000 that had previously been set aside for the acquisition of 40 Prado, to the development and construction of the new HSC. The funding from the City has been set aside and actual payment to CAPSLO is subject to future City Council action. No additional funding from the City of San Luis Obispo or other cities has been pledged towards center development and construction.

CAPSLO is requesting that the County consider a grant of \$500,000 towards the development and construction of the HSC, in exchange for the return on the South Higuera property. The \$500,000 request is approximately equivalent to the value of the County's South Higuera property. Should the Board elect to grant CAPSLO the requested \$500,000, staff recommends that the following conditions apply:

1. The \$500,000 will be given to CAPSLO once the Homeless Foundation has received an equivalent amount of funding from the community. Community funding may consist of both previous financial commitments towards the project at South Higuera, and new donations that the Foundation is able to secure.
2. The full funding amount must be used for the construction of the new HSC. If CAPSLO is unable to pursue construction of the new HSC, the full grant amount will immediately be returned to the County.
3. The County will not exercise its option to terminate the CAPSLO lease for the South Higuera property until CAPSLO has made substantial progress on construction at 40 Prado. Upon making substantial progress on construction of the new HSC, the County will take back the land at South Higuera, which will be available for use/development by the County at the County's discretion.

The above conditions are intended to incentivize a successful project at 40 Prado by ensuring broad community support. If the Board elects to grant CAPSLO the requested \$500,000, staff will work with CAPSLO to further develop the terms and conditions for the funds, and will return to the Board for approval of the agreement. It is expected that a funding commitment from the County will assist CAPSLO in its fundraising efforts by providing assurance to the community that the County is supportive of the 40 Prado project.

Other Considerations Regarding Homeless Service Center

The issue before the Board today is whether or not to approve a grant to CAPSLO for the construction of the new HSC. At this time, there are several outstanding issues and considerations related to the development and ongoing operation of the new HSC. Those are outlined below, with a brief overview of the County's involvement in each.

Outstanding Issues/Considerations	Comments
The operational cost of the new center is not known at this time and may exceed CAPSLO's current shelter operating expense.	The County is not committing to funding any portion of ongoing operational costs. The County currently contributes General Fund Support and CDBG funds towards the operation of Prado and MLM, and may continue to contribute these funds towards the operation of the new HSC, subject to annual review during the budget process.
The proposed new HSC design includes space for County-provided services such as Social Services, Mental Health, Drug and Alcohol, Probation and Veterans Services.	Necessary County services and terms of service provision have not yet been specific and will be addressed at a later date. CAPSLO will need to initiate discussions about locating County staff and services at the HSC via a formal written request.
CAPSLO is in the process of evaluating how they do business and the types of clients that they serve, partially in an effort to secure financial and other support for the new HSC and other homeless operations.	CAPSLO has discretion over its policies and procedures. The County and other non-profit organizations provide some programs that may assist individuals who are no longer eligible to access CAPSLO's homeless services.
The 40 Prado site poses some development/land use issues which need to be addressed, including approval by the ALUC, as well as the mitigation of flood plain issues and overhead power lines.	CAPSLO is working with SLOCOG, RTA and the City to address these issues. The County does not have role in this, given the location of the property inside the City limits.

County Homeless Involvement

The potential grant of \$500,000 to CAPSLO for the construction of a new HSC is only one piece of the County's involvement in homeless services. Below is a summary of the other ways in which the County contributes to the effort to serve homeless individuals and reduce the incidence of homelessness within the County.

- The County is designated and serves as the 'Collaborative Applicant' for the local area and carries out all requirements in order to receive approximately \$1.04 million in Federal CoC funds annually, and performs other required administrative duties to receive an additional \$453,044 in ESG, HOME and CDBG funds. The County employs 4.3 Full Time Equivalent (FTE) staff in both the Planning and Building Department and Department of Social Services to meet Federal requirements (including providing support to the HSOC) and subsidizes these positions at a cost of approximately \$426,655 a year (note that this number is higher than what has been reported in prior items, due to increased staff responsibility as a result of recent changes to CoC and ESG program regulations and requirements). The County also pays for a significant portion of the Federally-required homeless Point in Time Count every other year. More detailed information is included in Attachment 3.
- Allocates discretionary funds to non-profit homeless-serving programs annually: (More detailed information is included in Attachment 3.)
 - In FY 2014-15, \$202,500 of General Fund will be allocated to various emergency shelter programs (amount is generally flat year over year)
 - In FY 2014-15, \$132,000 of General Fund/Tobacco Settlement funds will be allocated to various programs that specifically serves homeless individuals (this number fluctuates from year to year, depending on applications received)
- Successfully implemented the Affordable Care Act, which has enabled more than 29,492 previously uninsured County residents (many of whom are low income) to obtain health coverage.
- In April 2014, the County leased the Sunny Acres property at 1600 Bishop Street in San Luis Obispo to TMHA for the development of a residential care facility for persons with mental health disabilities.
- The Sheriff's Office has developed a Crisis Intervention Team, consisting of a Reserve Deputy and Mental Health Therapist who work together to assist various law enforcement agencies and the courts in working with people with mental health issues (many of whom are homeless). The approximate annual cost of these positions is \$136,000.
- The County's Department of Social Services and Health Agency provide a variety of services (including CalWORKs, General Assistance, CalFresh, Workforce Investment Act, Medi-Cal, Behavioral Health, Public Health and other indigent health programs) which assist low income individuals (some of whom are homeless). These programs make up approximately 23% of the County's total budget. More detailed information is included in Attachment 3. Of particular note, these departments have designed specialized programs to serve the homeless population:
 - The Department of Social Services runs the Benefits-Advocacy and Resource Connections for Homeless (ARCH) program, which helps to connect homeless individuals to benefits that are available to them. The department employs 2.0 FTE to staff this program, at an approximate annual cost of \$162,000. The Benefits-ARCH program has been extremely successful. In FY 2013-14, 110 applications for Supplemental Security Income (SSI) were approved; of that total, 48 applications were made on behalf of homeless individuals. There are currently an additional 181 applications pending determination. Through SSI, individuals received between \$830 and \$914 a month, depending on their living situation.
 - The Behavioral Health Department partners with TMHA to provide the Mental Health Services Act Full Service Partnership (MHSA/FSP) and Projects to Assist in the Transition from Homeless (PATH) programs which provide outreach and engagement services to homeless persons with mental illness who are not currently accessing services. The department employs 2.0 FTE and contracts with TMHA for another 3.0 FTE; the total cost of the MHSA/FSP and PATH programs is approximately \$505,851 annually. The MHSA/FSP program has also been extremely successful. In FY 2013-14, TMHA and the County have engaged with 161 individuals- 42 of these individuals completed the mental health screening steps necessary to open a mental health case, and of those 42, 20 completed all the necessary steps in order to receive FSP intensive services. In FY 2013-14, the program has also placed 39 (24%) of the total 161 engaged individuals in housing.
- In FY 2014-15, additional resources have been added to the Behavioral Health department in response to the Affordable Care Act's expansion of alcohol and drug treatment benefits to those with substance abuse disorders and the increase in Medi-Cal eligibility. Below are summaries of these additional resources which will provide services to Medi-Cal eligible individuals, including those that are homeless:
 - Expanded Intensive Outpatient and Voluntary Outpatient Alcohol and Drug Treatment: 14.0 FTE have been added to support an expansion of these treatment programs, which are expected to serve an estimated 200 individuals each year in clinics throughout the County. It is expected that individuals completing the programs will be clean and sober for at least 90 days prior to completion, will complete all individualized treatment plan goals and will be engaged in long-term community-based support programs. The total cost of these expanded services is approximately \$1.1 million a year; revenue from Drug Medi-Cal reimbursement will offset approximately 60% of this cost, and the County will pay about \$430,000 annually.

- Outpatient Detoxification Team: 3.0 FTE have been added to expand outpatient detoxification services, including withdrawal management, nursing and case management support, education to clients and community providers on the benefits of medically assisted withdrawal, transportation to clinic services, as well as outreach and counseling to clients throughout the County. It is expected that the team will serve 150 individuals with an average length of stay of 60 days in the first year. Clients will be offered case management series to link them to essential services and treatment. The goal of this program is that less than 15% of clients treated will be re-admitted within one year. The total cost of this new team is approximately \$240,000 a year; revenue from Drug Medi-Cal reimbursement will offset approximately 38% of this cost, and the County will pay about \$150,000 annually.
- County staff coordinated two applications by CAPSLO and Good Samaritan Shelter in partnership with The 5Cities Homeless Coalition, to the U.S. Department of Veterans Affairs for a total of \$5.8 million in Supportive Services for Veteran Families grant funds to meet the needs of homeless veterans. These applications are pending and a decision on the award of funds should be known by the end of the summer.
- Finally, the County will soon be recommending a solution to provide housing placement and supportive services for chronically homeless individuals, in support of the County's local implementation of the 100,000 Homes Campaign. It is expected that the annual cost of these services will exceed \$500,000.

OTHER AGENCY INVOLVEMENT/IMPACT

CAPSLO is the lead agency in the development and construction of a new HSC, and is partnering with SLOCOG and RTA to purchase the land at 40 Prado Road. The Administrative Office has engaged with both CAPSLO and representatives from the City of San Luis Obispo to discuss cost sharing for the acquisition of 40 Prado Road and development of a new HSC at that site. County staff from General Services- Real Property has advised on the terms of the County's existing land lease with CAPSLO for the land at 3451 South Higuera. If CAPSLO's funding request is approved by the Board, County Planning and Building staff will manage the funds and disperse them to CAPSLO once all funding conditions have been met.

FINANCIAL CONSIDERATIONS

In total, the County currently spends approximately \$2.5 million annually, to meet the administrative requirements of Federal grant programs and to provide direct services to homeless individuals. In addition, the County spends approximately \$121 million annually, to fund other health and human services programs that are designed to assist low income and homeless individuals, in order to reduce the incidence of homelessness and encourage self-sufficiency throughout the County (note that this amount includes the Benefits-ARCH program, MHSA/FSP and new behavioral health resources detailed above).

Today, it is recommended that the Board consider granting CAPSLO \$500,000 to be used on construction of a new HSC, which will provide a valuable asset towards the community's efforts to address homelessness. If approved, the \$500,000 will be transferred from the County's General Government Building Replacement Fund to FC 290- Community Development. County staff will work with CAPSLO to identify detailed terms and conditions required to be met for the disbursement of the funds.

RESULTS

If approved, the \$500,000 grant will assist CAPSLO in developing a new homeless service center to replace the aging Prado Day Center and Maxine Lewis Memorial Shelter, consistent with the goals outlined in the County's 10 Year Plan to End Homelessness. As noted previously, the planned new center will have 100 beds with the capacity to accommodate an additional 75 individuals on an emergency basis. The center will also be designed to incorporate services such as a working kitchen with job training opportunities for clients, as well as space to accommodate coordinated activities with partner agencies including but not limited to Veterans Services, the Department of Social Services, Mental Health, Drug and Alcohol, Probation, Community Health Centers, and Transitions Mental Health Association.

Now that escrow has closed on the site at 40 Prado Road, the Homeless Foundation is in the process of raising money to fund the construction of the new center. CAPSLO has indicated that a funding commitment from the County will assist in the Foundation's fund raising efforts by demonstrating the County's support of the project at 40 Prado Road. CAPSLO expects to begin construction on the center towards the end of 2015 with a construction timeline of 9-12 months.

ATTACHMENTS

1. Initial funding request from CAPSLO (April 15, 2014)
2. Revised funding request from CAPSLO (April 29, 2014)
3. Summary of County homeless services and funding